

GROUP ASSET AND LIABILITY MANAGEMENT COMMITTEE - GROUP ALCO	
POSITION IN THE COMMITTEE	COMMITTEE COMPOSITION
CHAIR	Chief Executive Officer (CEO)
DEPUTY CHAIR	Chief Financial Officer
MEMBER	Chief Risk Officer
MEMBER	Chief International Officer & Chief of Staff
MEMBER	Chief Retail Banking and Wealth Management Officer
MEMBER	Chief Corporate Banking Officer
MEMBER	Acting Chief Financial Markets Officer
MEMBER	Chief Structured Finance Officer
MEMBER	Chief Strategy Officer
MEMBER	Chief Credit Officer
ADVISORY MEMBER, non-voting	Group General Counsel
ADVISORY MEMBER, non-voting	Deputy Group General Counsel & Chief Legal Officer
PERMANENT INVITEE, non-voting	Deputy Chief Risk Officer - Head of Capital, Liquidity and Market Risks